

# Managing Operations While Transitioning to Carbon Neutrality

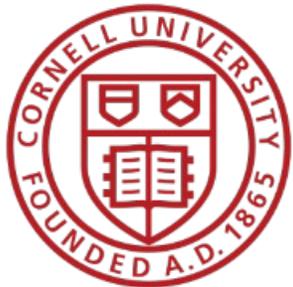
**Joshua LaPenna, PE**

Director of Utilities Production

**Garret Quist, PE**

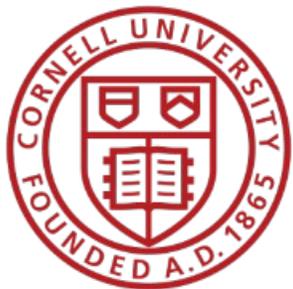
Plant Engineer

Facilities & Campus Services, Cornell University



# **Problem Statement**

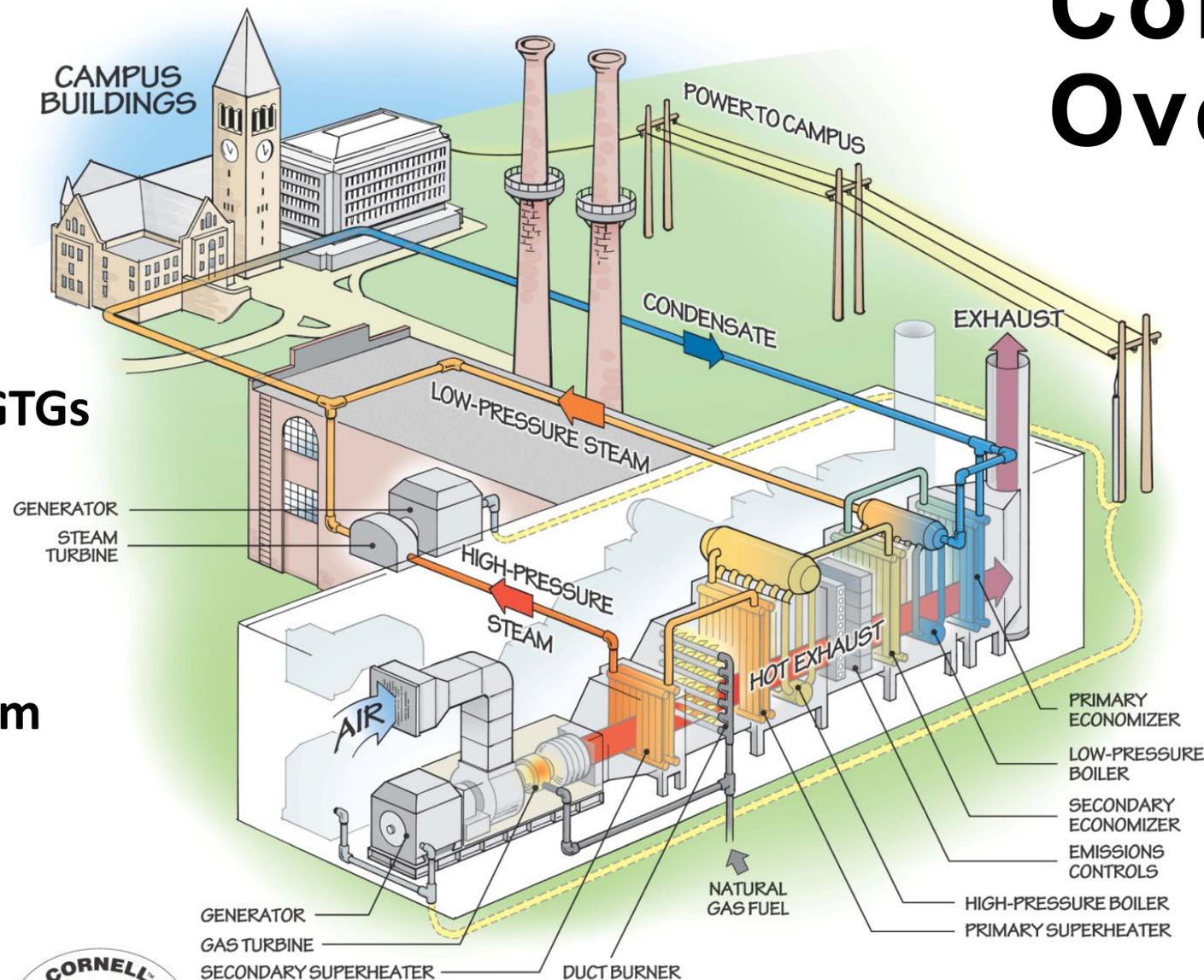
**What factors should be considered when managing Combined Heat and Power (CHP) economics?**



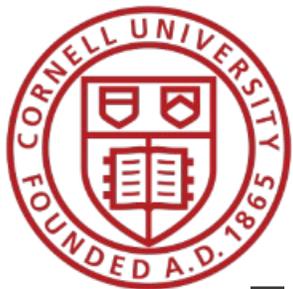
# Cornell Overview

## Cornell CHP Plant

- Two Solar Titan 130 GTGs
- Two STGs
- Steam Condenser Building allows us to condense excess steam

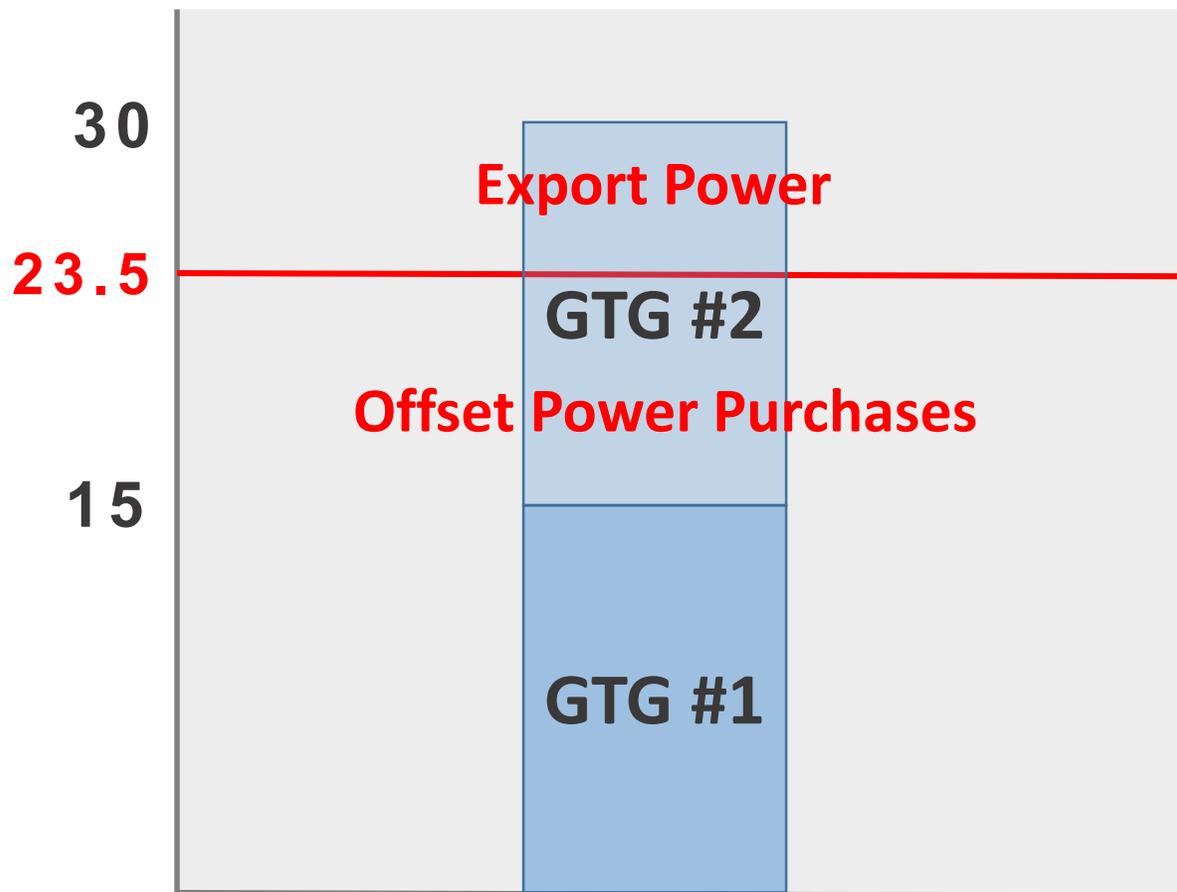


Combustion Turbine with Heat Recovery Steam Generator

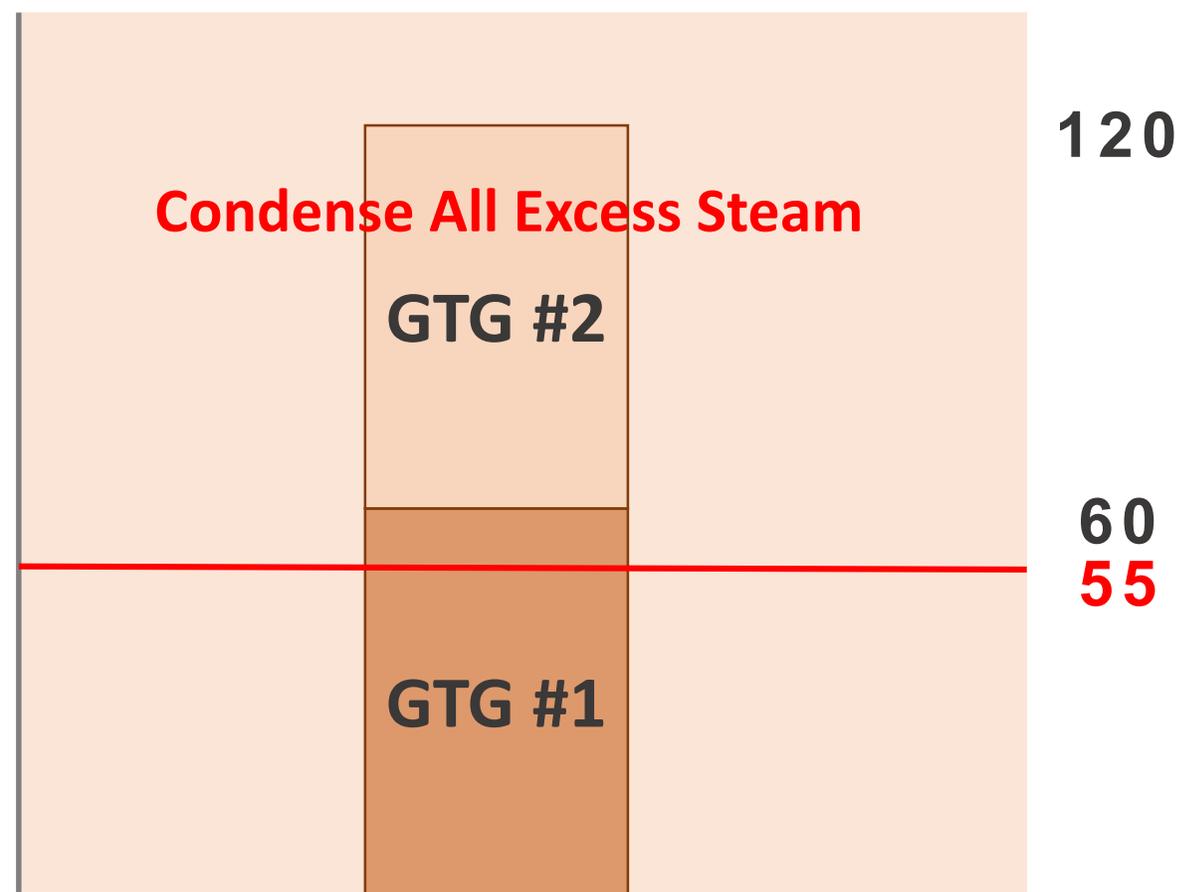


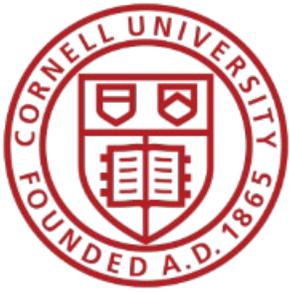
# Summer Operations

Average  
Electric Demand (MW)



Average  
Steam Demand (kpph)

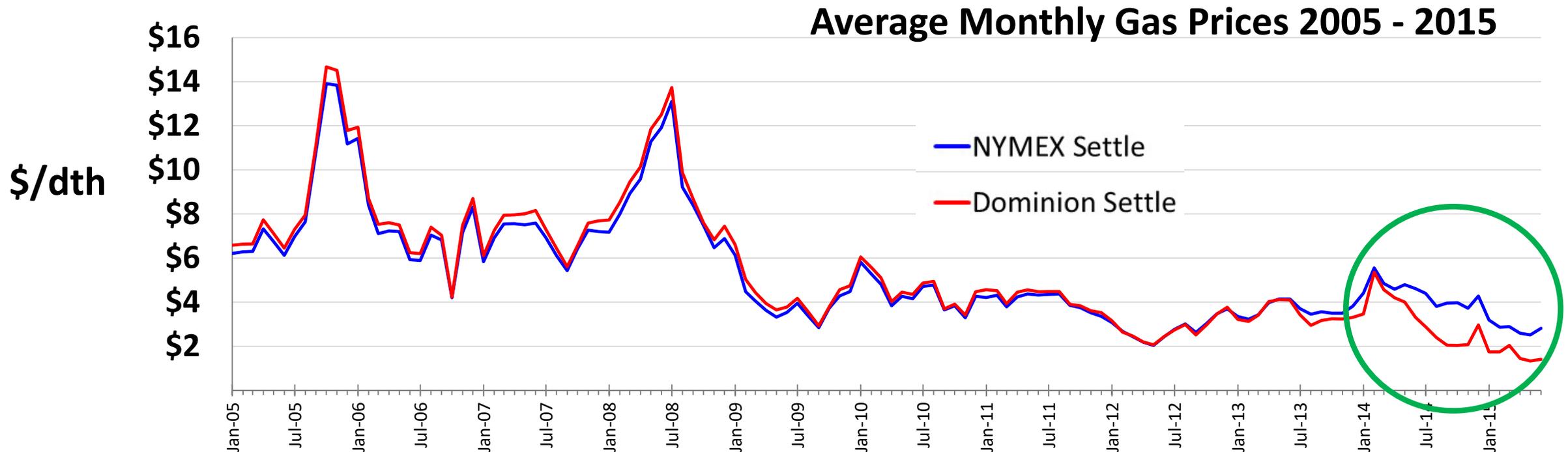


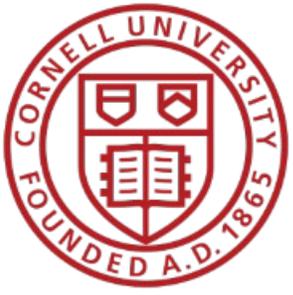


# Steam Load Following Operations

## *Past Operational Strategy (Pre 2015)*

- Shutdown one GTG when steam production is not needed

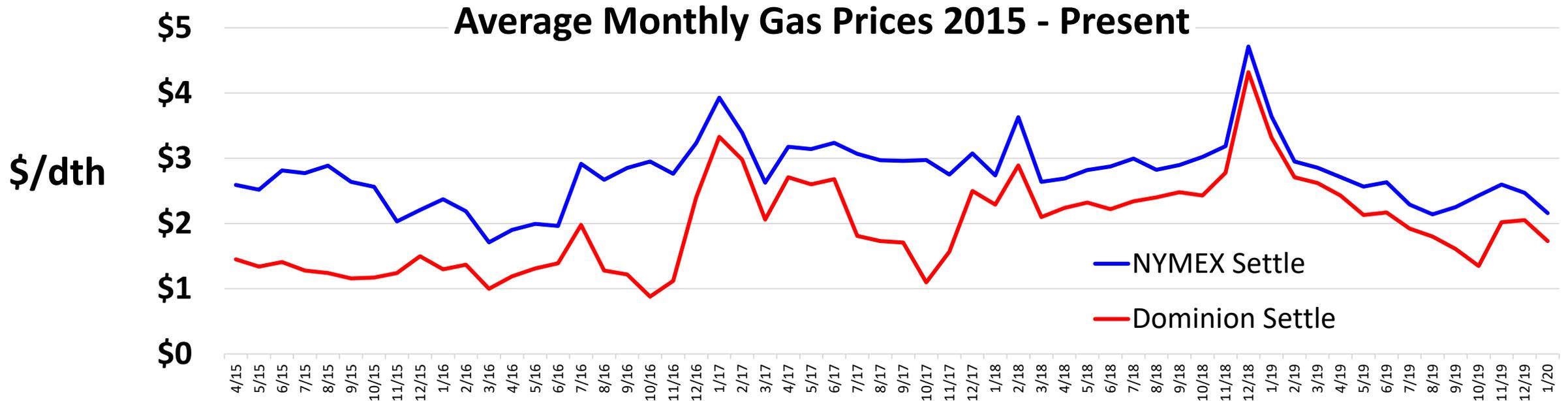




# Electric Load Following Operations

## *Present Operational Strategy (Post 2015)*

- Run both GTGs for power production when rates are favorable and condense all excess steam



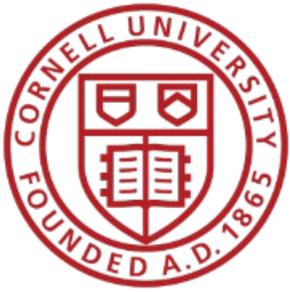
# When should GTG #2 be turned on?

## Should we offset power purchases? (Decision 1)

- If running second GTG results in monetary savings by offsetting grid purchases, then start the unit

## Should we export power? (Decision 2)

- If export rates are not profitable, partial load GTG to reduce export



# Economic Problem

## Maximizing Savings

Electric Savings (\$) =

### Cost to Purchase Power

- Day Ahead Electric Price
- System Benefit Charge/RPS
- Transition Charge
- NTAC/Ancillary
- Merchant Function Charge
- Supply Adjustment
- Capacity Charge
- As-Used Demand
- Reactive Charge

-

### Cost to Generate Power

- Natural Gas Price  
(marginal price not WACOG)
- CHP Heat Rate  
(define incremental CHP efficiency)
- Marginal Maintenance Fees
- Marginal Operational Costs
- Equipment cycling and reliability

+

### Export Profit

- Natural gas Price
- CHP Heat Rate
- Real Time  
Electric Price

**Yes: Start GTG #2**

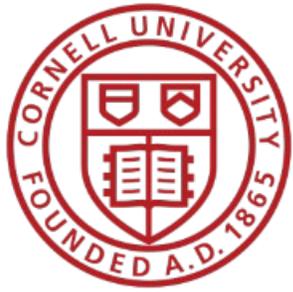
**No: Import Power**

**Yes: Run at Full Load**

**No: Run at Partial Load**

**D1: Should we offset purchases by turning on GTG #2?**

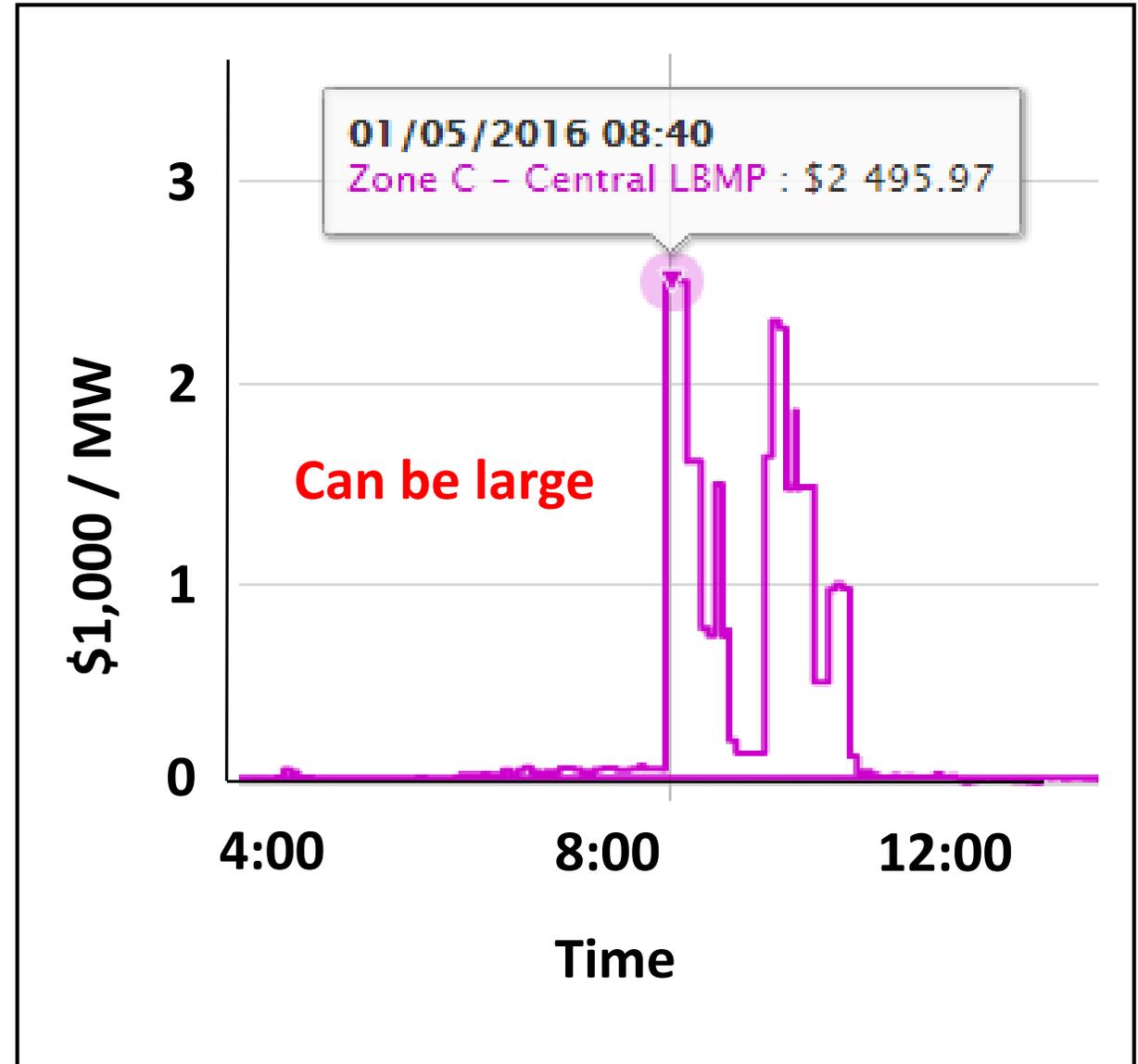
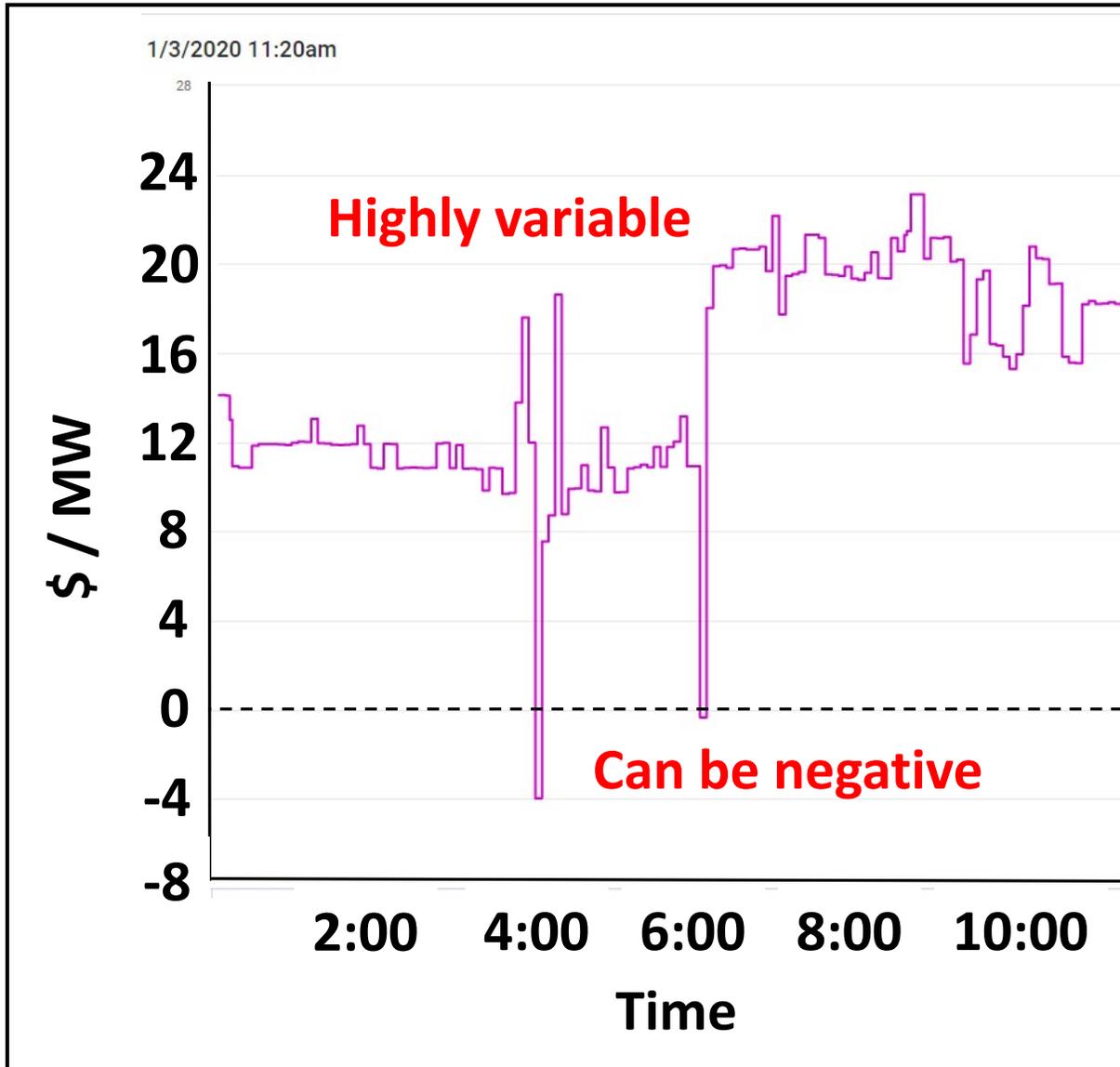
**D2: Should we export?**



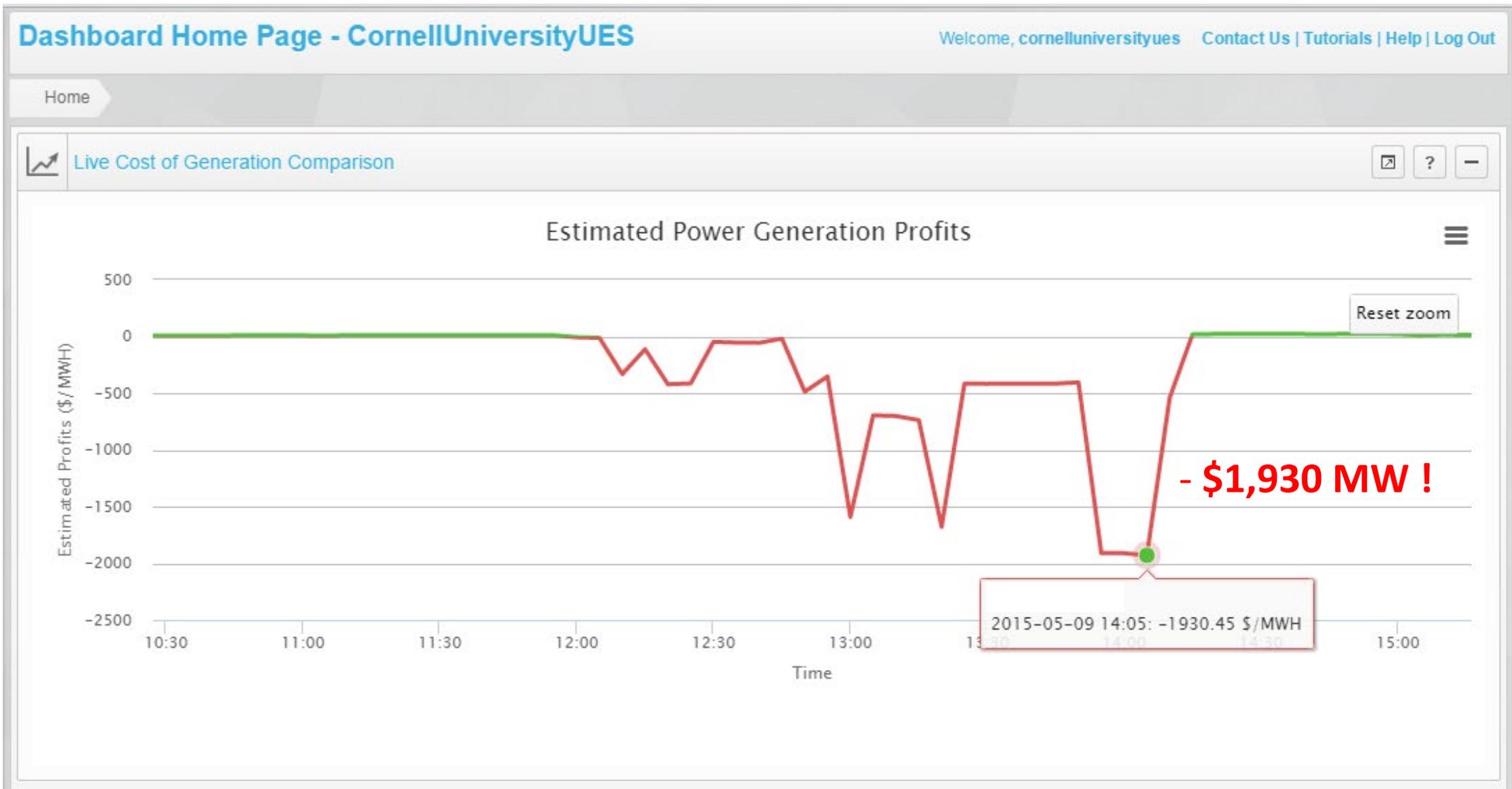
# Computational Challenges

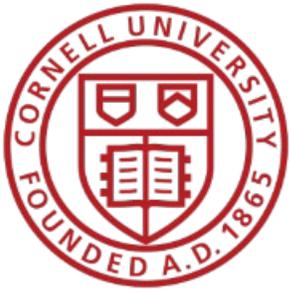
- **Supply Adjustment Charge** – Must be estimated. Can be significant % of variable supply and delivery fees.
- **Real Time Electric Rate** – Highly variable over short time intervals.
- **Emission Rate (Grid)** – Average or Marginal? What is the marginal generating unit?
- **Carbon Value** – Large range of published values (\$10 - >\$200 per MT CO<sub>2</sub>).

# Why monitoring Export Rates is important



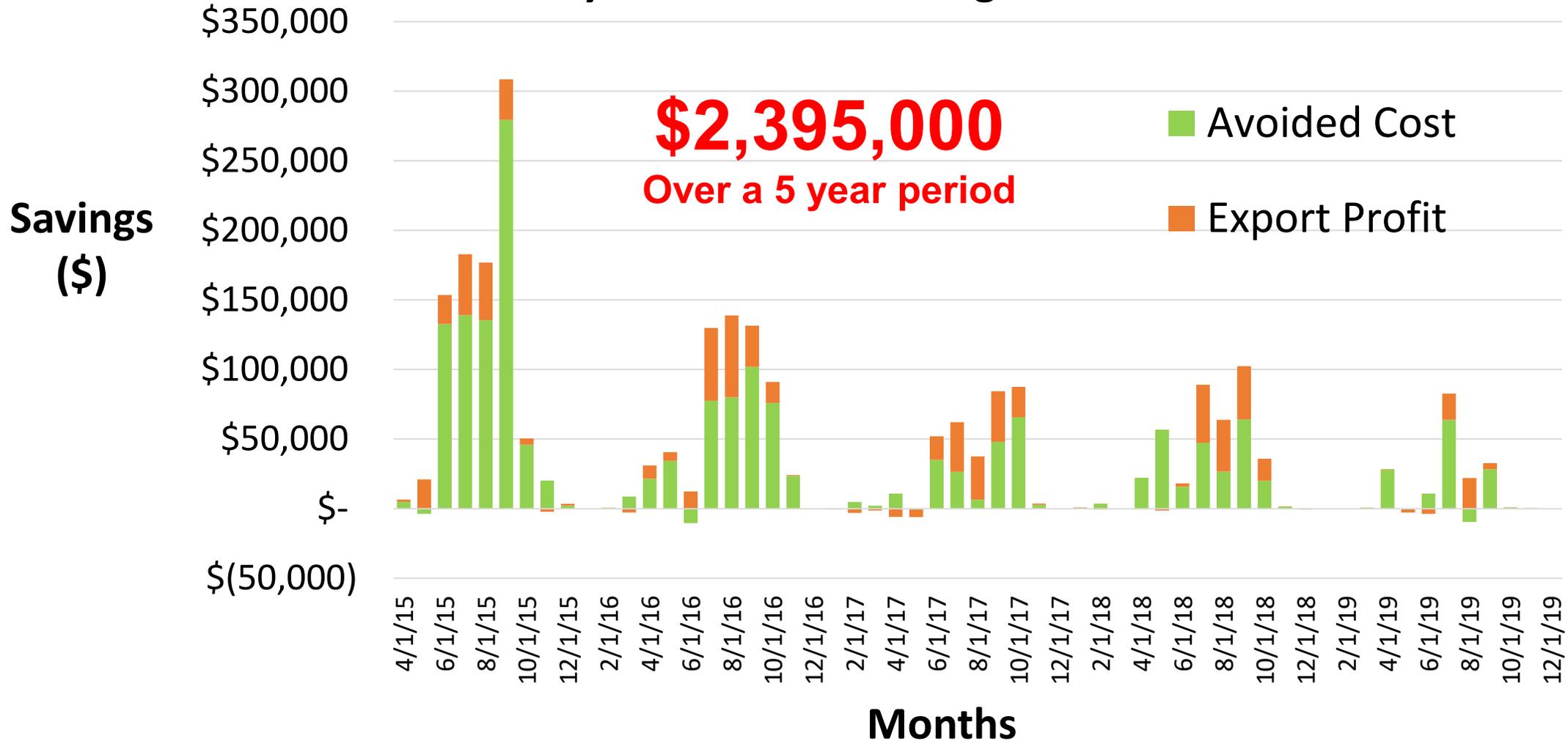
# Control Room Export Dashboard

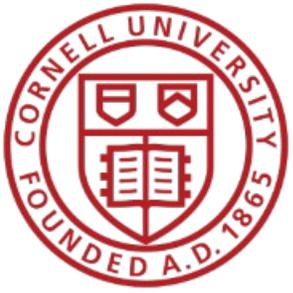




# How has this strategy performed?

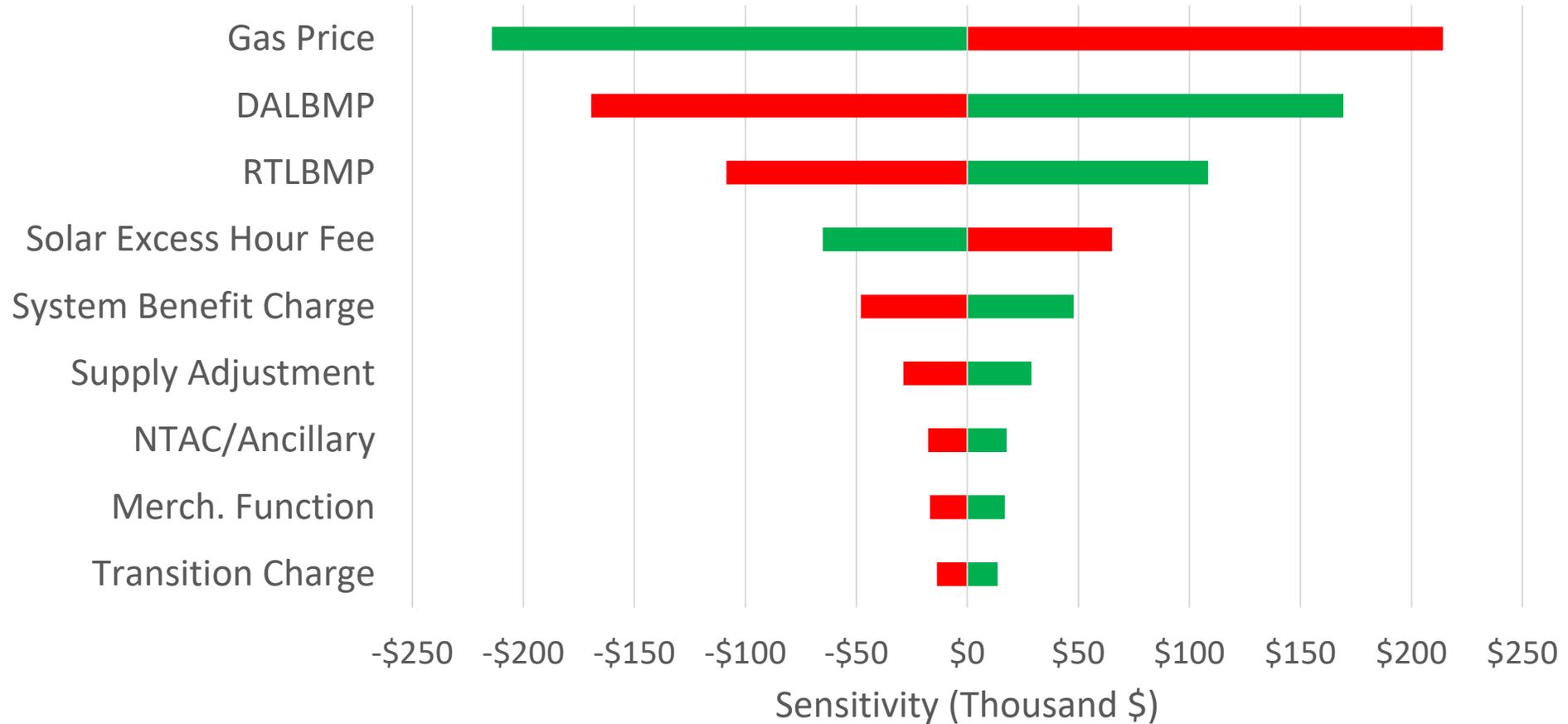
## Monetary Value from Running Second Gas Turbine Generator



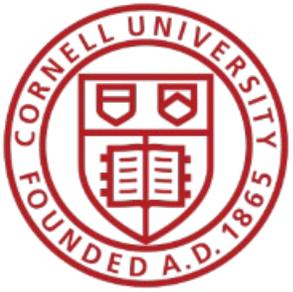


# Cost Sensitivity Analysis Results

Variable Sensitivity: +/- 5%

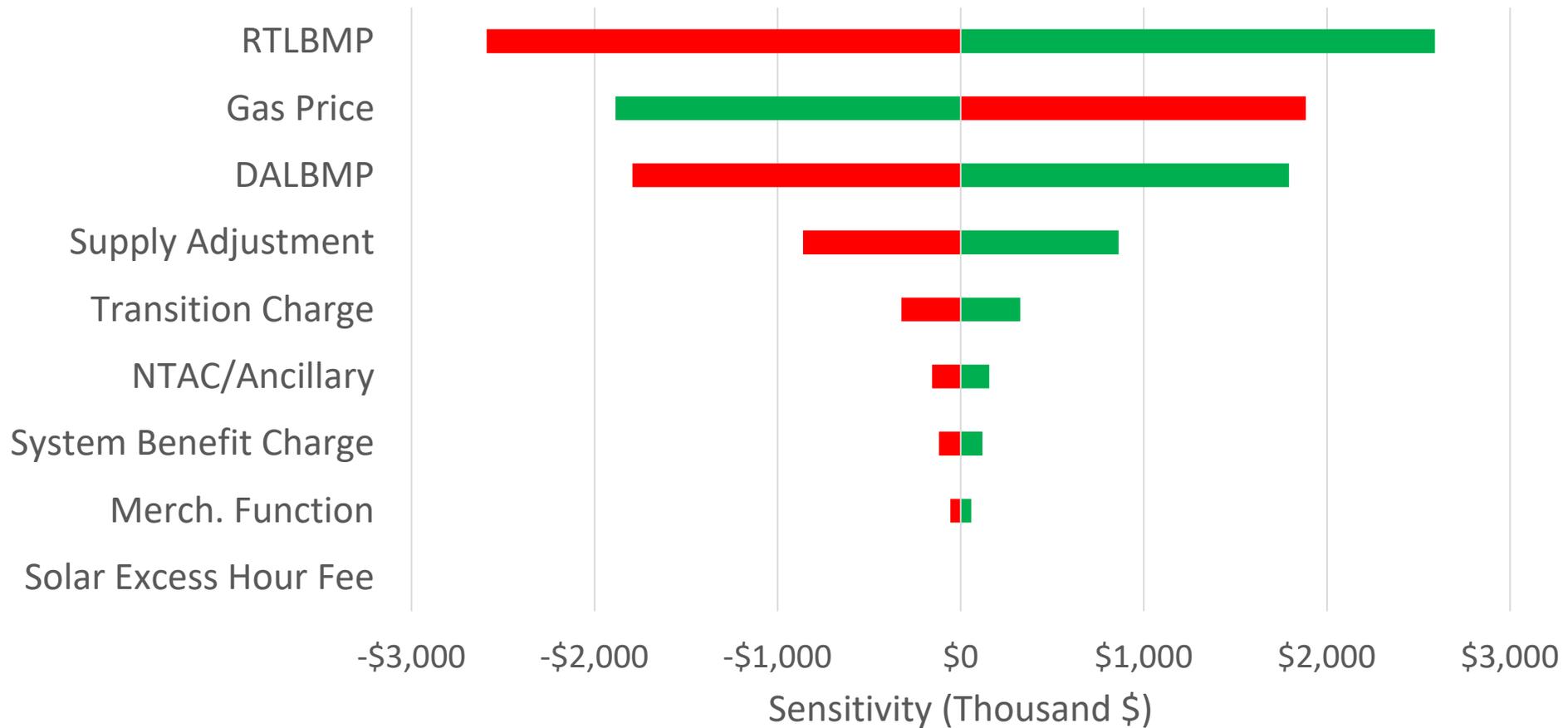


\* Sensitivity shows how the cumulative savings would change over the past five years of operations

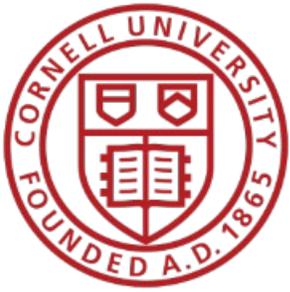


# Cost Sensitivity Analysis Results

Variable Sensitivity: +/- 1 Standard Deviation



\* Sensitivity shows how the cumulative savings would change over the past five years of operations



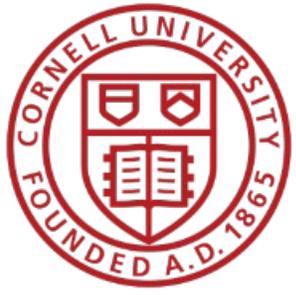
# Campus Stakeholders

- **Faculty**
- **Students**
- **Community**

Why are you burning more natural gas than you need to in the summer? Why are you operating at a lower plant efficiency and condensing steam?

The NYS grid has lots of renewables, you should generate less power and buy more from the grid!

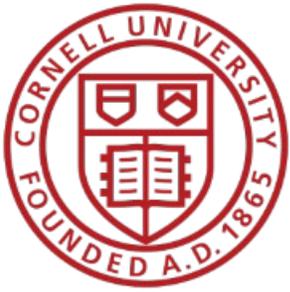
- **Cornell Utilities Staff** – What are my constraints? What should I optimize?
- **Cornell Leadership** – Expand single bottom-line thinking.



# Quadruple Bottom Line (QBL)

The QBL framework considers four impact areas in balance





# Future Economic Problem

*Maximizing Savings while Minimizing GHG Emissions*

Electric Savings (\$) =

## Power Purchase Costs

- Day Ahead Electric Price
- System Benefit Charge/RPS
- Transition Charge
- NTAC/Ancillary
- Merchant Function Charge
- Supply Adjustment
- Capacity Charge
- As-Used Demand
- Reactive Charge
- **Value of Carbon Emissions**
- **Emission Rate (ER) of Grid**

-

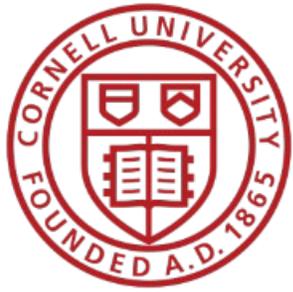
## Power Generation Costs

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- CHP Heat Rate  
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- Marginal Maintenance Fees
- Marginal Operational Costs
- Equipment cycling and reliability
- **Value of Carbon Emissions**
- **Emission Rate (ER) of CHP**

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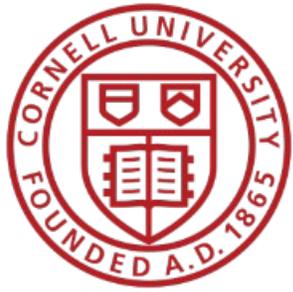
## Export Profit

- Natural Gas Price
- CHP Heat Rate
- RT Electric Price
- **Value of Carbon Emissions**
- **$(ER_{\text{GRID}} - ER_{\text{CHP}})$**



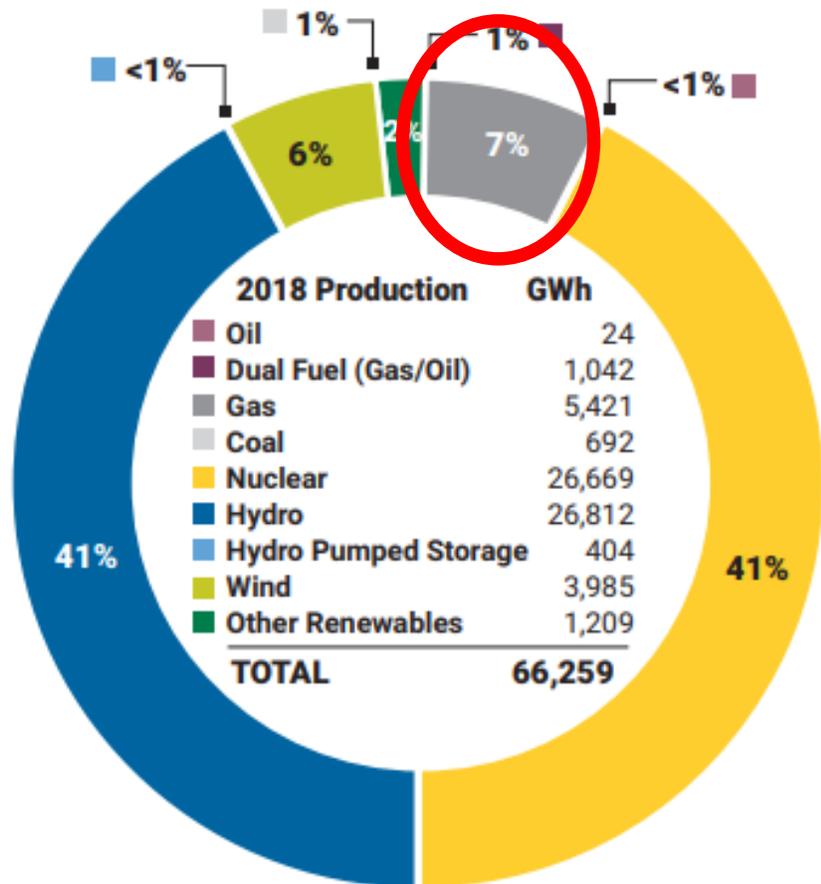
# Computational Challenges

- **Supply Adjustment Charge** – Must be estimated. Can be significant % of variable supply and delivery fees.
- **Real Time Electric Rate** – Highly variable over short time intervals.
- **Emission Rate (Grid)** – Average or Marginal? What is the marginal generating unit?
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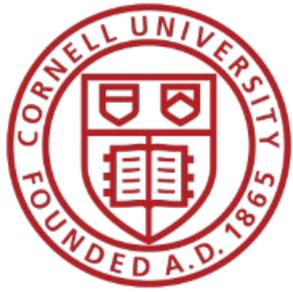


# Average Emission Rate (AER) or Marginal Emission Rate (MER)?

Energy Production in Upstate NY, 2018



- NY State Average Emission Rate (MTonCO<sub>2</sub>/MW) is very low
- 89% carbon free electric production
- Renewables are dispatched first
- Gas generators are marginal units



# Average Emission Rate (AER) or Marginal Emission Rate (MER)?

## Upstate NY Grid

Average Emissions Rate  
**253 lb/MWh**

Non-Baseload Emissions Rate  
(Marginal Units)  
**932 lb/MWh (43% efficient)**

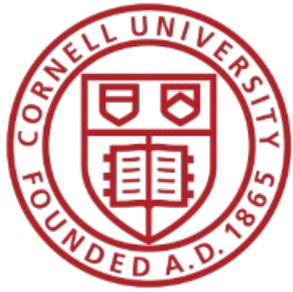
Source: EPA eGRID Data  
[https://www.epa.gov/sites/production/files/2020-01/documents/egrid2018\\_summary\\_tables.pdf](https://www.epa.gov/sites/production/files/2020-01/documents/egrid2018_summary_tables.pdf)

## Cornell Central Energy Plant

Average CEP Emissions Rate  
**531 lb/MWh**

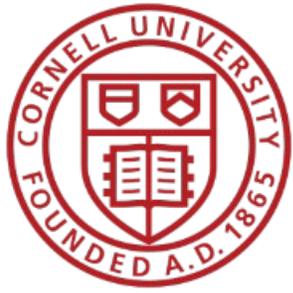
Marginal CEP Emissions Rate  
(Non-Condensing)  
**531 lb/MWh (75% efficient)**

Marginal CEP Emissions Rate  
(Condensing)  
**1327 lb/MWh (30% efficient)**



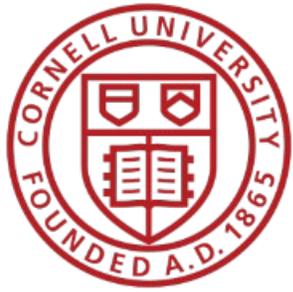
# Importance of Marginal Quantity when calculating your MER

The emission rate of a 1 MW change  
**is not the same**  
as the emission rate for a 15 MW change



# External Influences

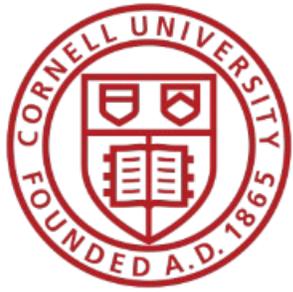
- Pending Changes to Regional Greenhouse Gas Initiative (RGGI)
  - Cornell's Central Energy Plant falls under the new regulation unless total export to NYSEG is reduced to less than 10% of total generation
- NY State Climate Leadership and Community Protection Act
  - Act is intended to initiate change toward decarbonization in the near future
  - NY State will establish a social cost of carbon value
- NYISO has proposed integrating a social cost of carbon into the wholesale energy market



# What is the Value of Carbon Emissions?

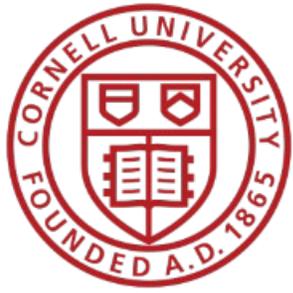
## Resources:

- Options for Achieving a Carbon Neutral Campus by 2035 Analysis - Cornell University Senior Leaders Climate Action Working Group September 2016  
<https://sustainablecampus.cornell.edu/sites/default/files/2018-12/Cornell%20University%20-%20Options%20for%20Achieving%20a%20Carbon%20Neutral%20Campus%20-%202016.pdf>
- Second Nature - Internal Carbon Pricing in Higher Education Toolkit  
<https://secondnature.org/climate-action-guidance/carbon-pricing/>
- EPA  
<https://www.epa.gov/environmental-economics/working-paper-social-cost-carbon-made-simple>  
[https://19january2017snapshot.epa.gov/climatechange/social-cost-carbon\\_.html](https://19january2017snapshot.epa.gov/climatechange/social-cost-carbon_.html)
- NY ISO carbon pricing initiative, Brattle Group study  
<https://www.nyiso.com/documents/20142/2244202/2017-Brattle-NY-Carbon-Study.pdf/156a738d-e471-ccad-e146-07ac593ec0c3>



# Lessons Learned

- Placing a value on carbon emissions will impact traditional CHP economic decision making
- Know how your plant emission rate compares to the grid's emission rate
- Understand what incremental emission rates (lbs/MWh) are appropriate for each of your operating decisions
- Understand the variability in your data
- Anticipate what information your organization's leadership needs in the transition to carbon neutrality.



# Questions?

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**CampusEnergy2020**

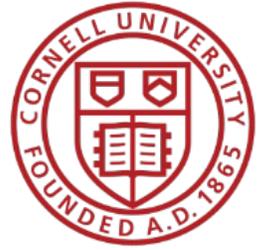
THE POWER TO CHANGE

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# **Back-Up Slides**

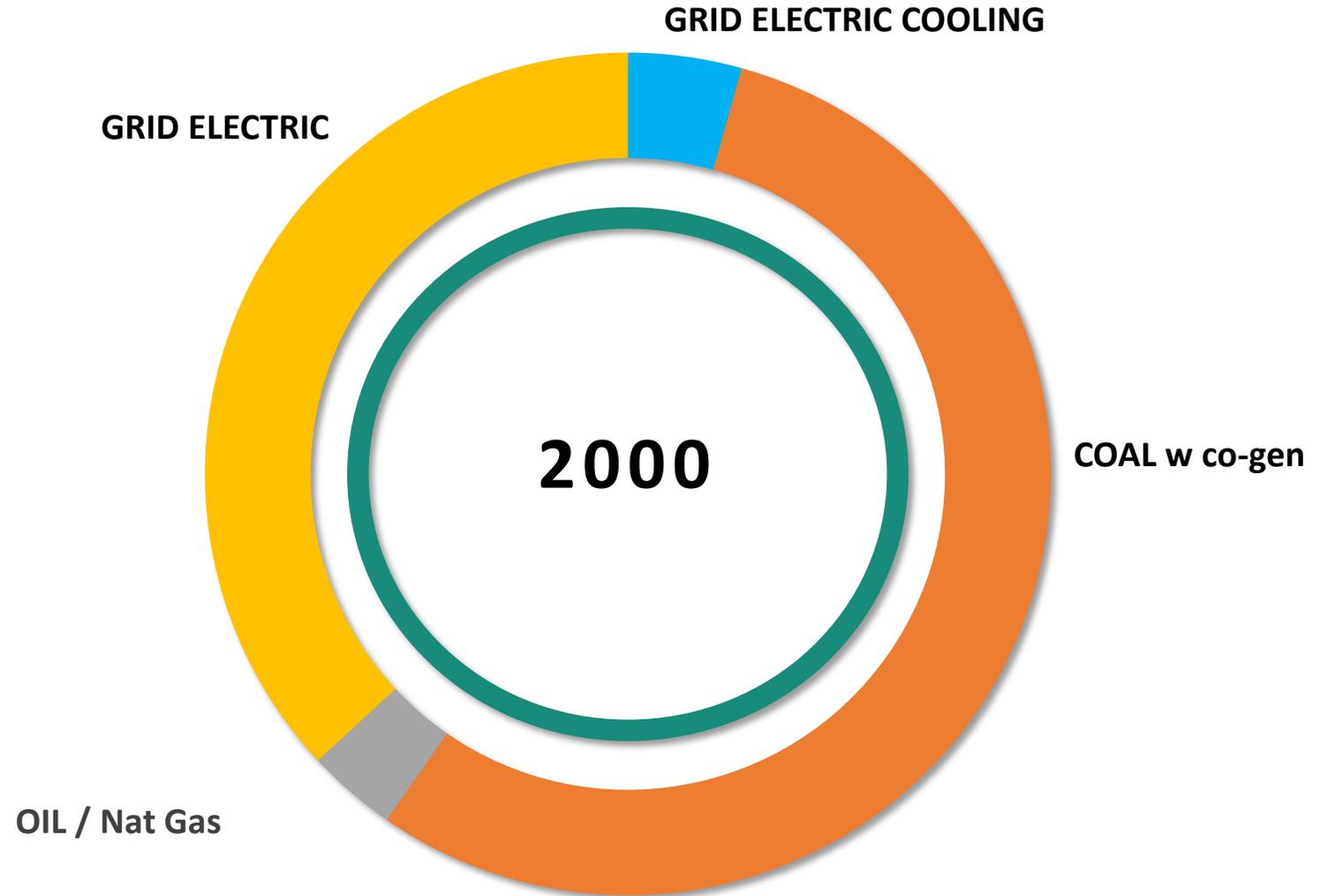
# DECARBONIZATION – PAST TO FUTURE

## CORNELL DISTRICT PROFILE



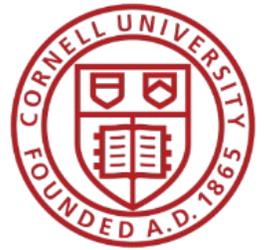
### CARBON INTENSITY

2000 260,000 MTCO<sub>2</sub>e



# DECARBONIZATION – PAST TO FUTURE

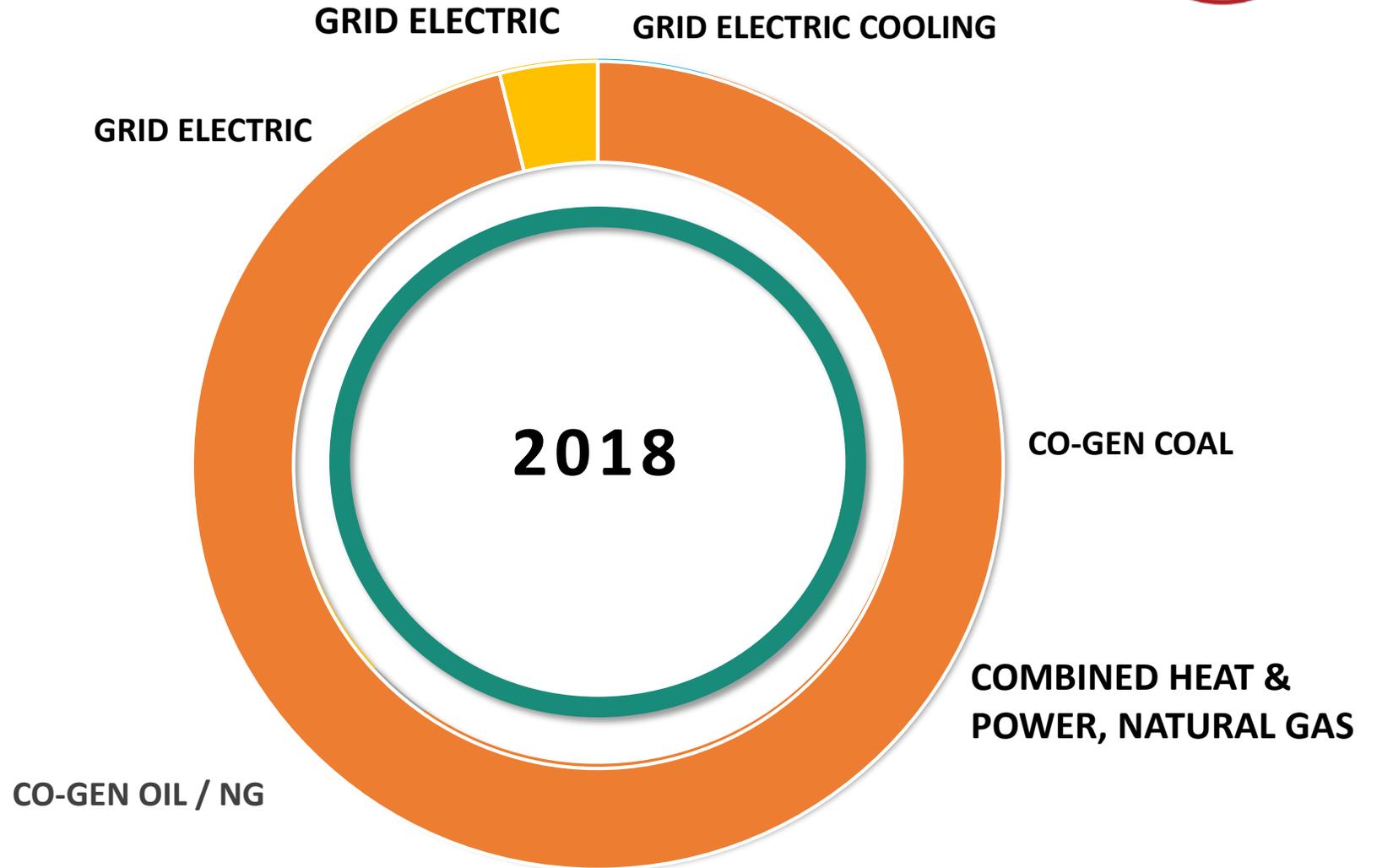
## CORNELL DISTRICT PROFILE



### CARBON INTENSITY

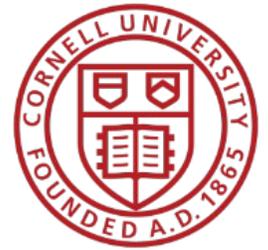
2000 260,000 MTCO<sub>2</sub>e

2018 165,000 MTCO<sub>2</sub>e



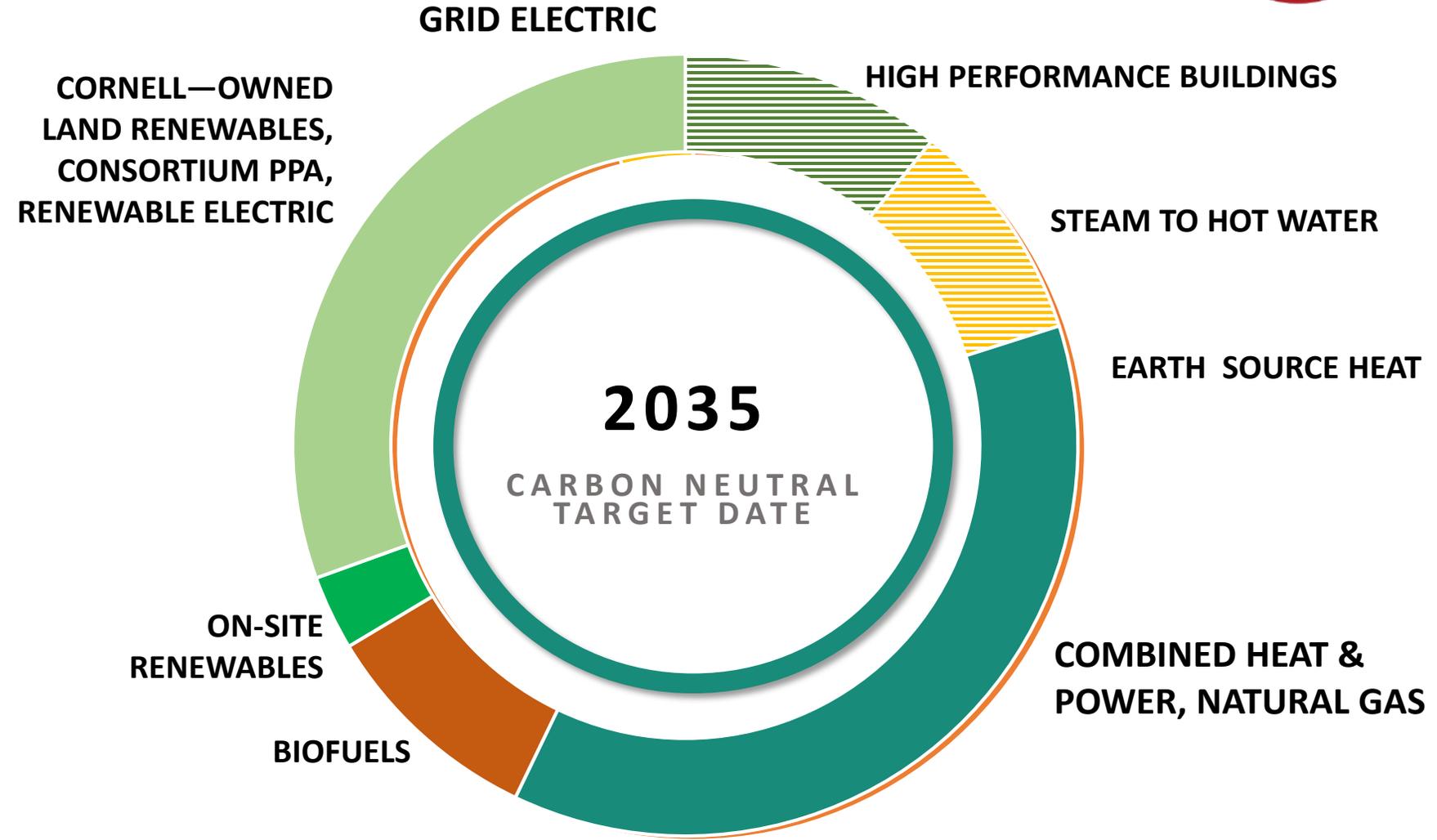
# DECARBONIZATION – PAST TO FUTURE

## CORNELL DISTRICT PROFILE



### CARBON INTENSITY

2000	260,000 MTCO <sub>2</sub> e
2018	165,000 MTCO <sub>2</sub> e
2035	~0 MTCO <sub>2</sub> e



CORNELL UNIVERSITY

PAST

COAL

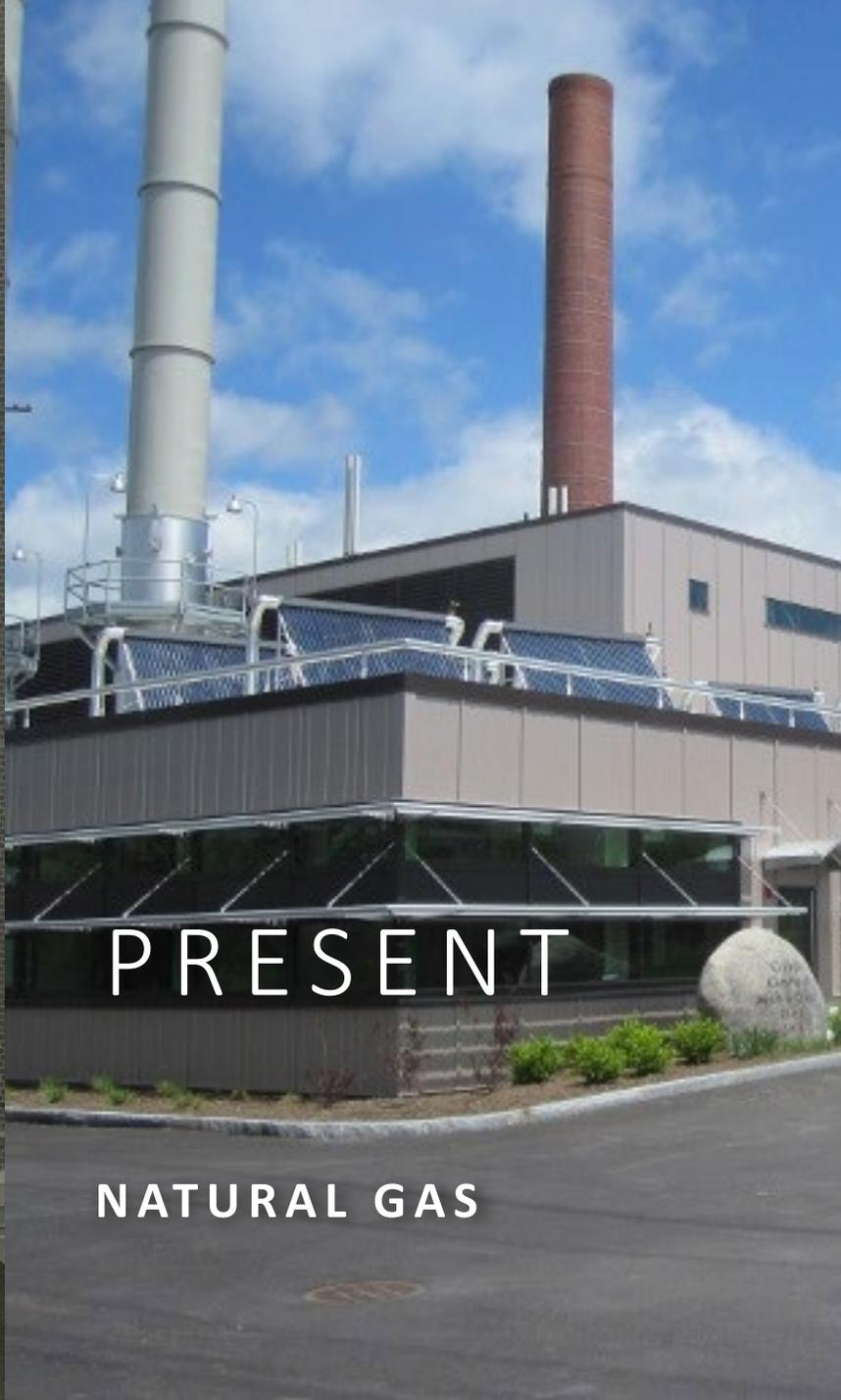
June 2019

PRESENT

NATURAL GAS

FUTURE

CARBON NEUTRAL  
RENEWABLES



An aerial photograph of the Cornell University campus in Ithaca, New York. The image shows a dense collection of university buildings, green spaces, and a river on the left. A red circle highlights a specific area in the upper right quadrant, which appears to be an industrial or utility site with several tall chimneys and large structures. The text 'CORNELL UNIVERSITY' is overlaid in the top right corner.

CORNELL UNIVERSITY

**CAMPUS SIZE: 14,000,000 GSF**  
*District Energy Connected*

ELECTRIC: 35 MW<sub>e</sub> (PEAK)

STEAM: 90 MW<sub>th</sub> (PEAK)

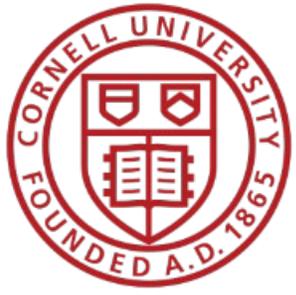
COOLING: 90 MW<sub>th</sub> (PEAK)



CORNELL UNIVERSITY

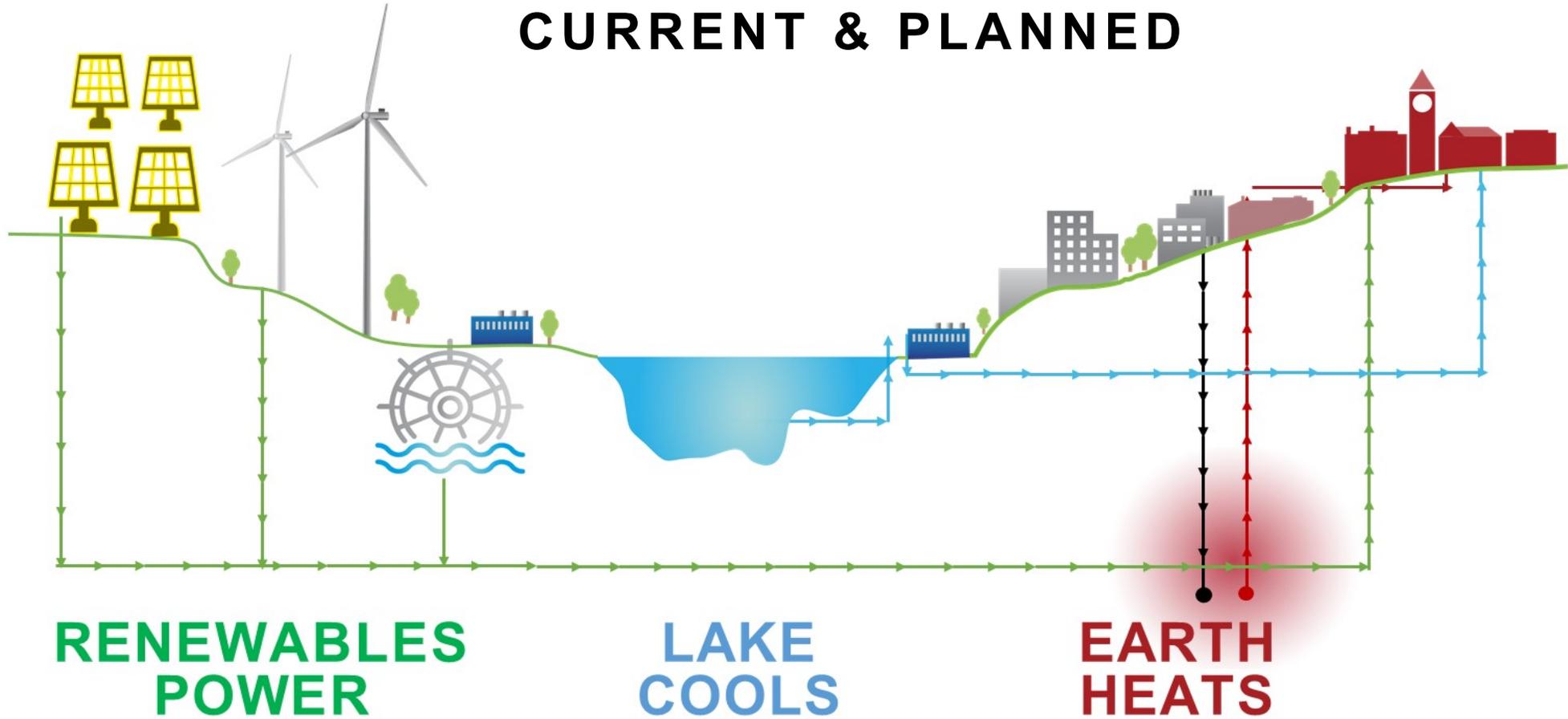


LAKE SOURCE COOLING



# 2035 CORNELL CARBON NEUTRAL DISTRICT ENERGY

## CURRENT & PLANNED



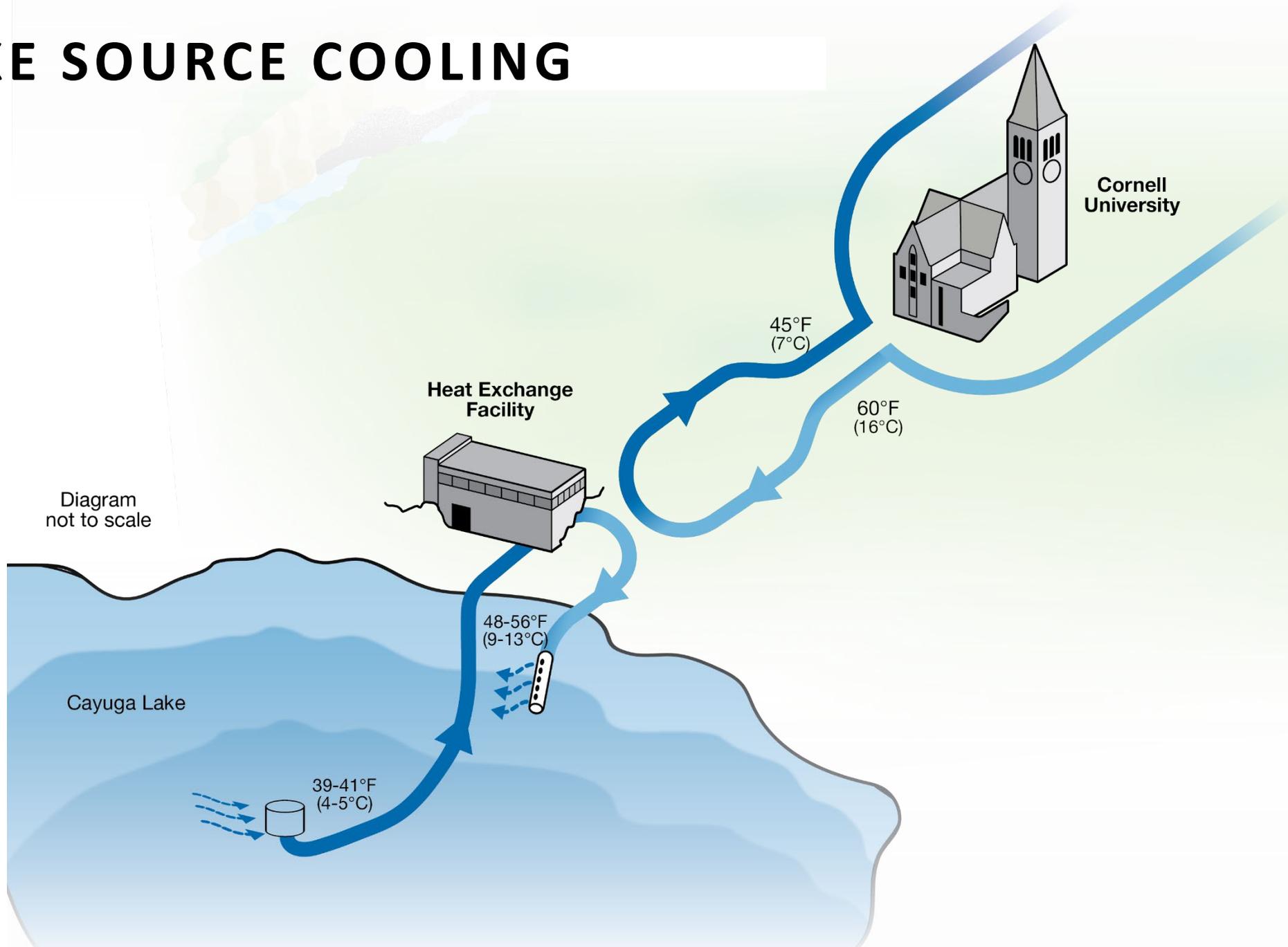
**RENEWABLES  
POWER**

**LAKE  
COOLS**

**EARTH  
HEATS**



# LAKE SOURCE COOLING



# CORNELL EARTH SOURCE HEAT

